“Towards a Healthier Future”
Delivering the SHA strategy and the role that a HIEC could play

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Our local NHS

- Strategic Health Authorities (SHAs) provide leadership to the local NHS ensuring national policy is implemented at local level
- SHA’s have an assurance and system development role – directly managing the PCT’s (and non FT’s)
- PCT’s are the local leaders of the NHS, commission services, work in partnership and champion patients and the public needs
- 24 NHS trusts: 9 PCTs, 9 acute trusts, 3 mental health trusts, 1 learning disability trust, 1 specialist trust, 1 ambulance trust
- Population of 4 million, of which 3.9 million registered with a GP
- Workforce of 88,000
- South Central SHA invests over £284m annually in education and training for the health care workforce of NHS South Central

"NHS South Central – Improving health and alleviating the causes of poor health for the benefit of patients, the public and taxpayer alike in Oxfordshire, Buckinghamshire, Berkshire, Hampshire and the Isle of Wight"

Quality    Innovation    Productivity
'Purdah' describes the practice, in the period immediately before an election, by which politicians and government officials refrain from announcing new policy initiatives or making politically sensitive decisions. Traditionally observed during general elections by government ministers and the civil service – now applied in local elections by councillors and government officials. Prevents incumbent politicians from using their power for electoral advantage and prevents government business competing with the candidates for the attention of the public.

Towards a healthier future
A ten year vision for healthcare across NHS South Central
How we developed the vision for NHS South Central

10,000 local people
160 frontline clinicians
10 months
8 Clinical Pathways

One vision for healthcare

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“Towards a Healthier Future”

- Ten year vision for healthcare across NHS South Central

- Underpinned by four principles of change outlined by David Nicholson, NHS Chief Executive, as part of the Next Stage Review:
  - Co-production
  - Subsidiarity
  - Clinical Leadership
  - System Alignment

QUALITY OF CARE IS THE UNDERLYING PRINCIPLE
Key objectives for NHS South Central

- significantly improved quality
- significantly improved health
- significantly improved productivity
SHA Programmes

- Staying Healthy
- Children and Young People
- Long Term Conditions
- Mental Health
- Acute Care

- Planned Care
- Maternity and Newborn
- End of Life Care
- South Central NPFIT
- System Reform

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How the SHA works

• Disciplined improvement using a programme management approach to lever change

• Eight Clinical Improvement Programmes and two enabling programmes

• The remit of each Programme is:
  1. To provide assurance that the local NHS is taking forward the vision for services
  2. To provide development support to the NHS in taking forward the vision of services
  3. To hold organisations and clinical teams to account on delivery
Our expectations of a HIEC

• Must deliver the SHA strategy
• Link service provision, workforce and education delivery
• Must have clear accountability and roles
• Strong sustainable partnerships
• Built for speed

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Possible HIEC Model

**Commissioners**
- SHA
- PCT

**Provider**
- HIEC
- Local NHS Workforce
  - e.g., NHS Trusts/Foundation Trusts
  - GPs and primary care teams
  - NHS community/mental health services
- Innovation Partners
  - e.g., BRCs, AHSCs, CLAHRCs, Innovation hub

**Training Partners**
- Higher education providers
- Deaneries
- University/Colleges
- Specialised service providers
- Independent health service Providers
- Third sector service Providers
- Industry

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Eclampsia/ Pre-Eclampsia

- 1990 Animal studies, case reports, clinical observation
- 1992 ORH adopts mag.sulph for eclampsia
  - Wrote protocol
  - Other units phenytoin/ darkened room
- 1993 Protocol first used, drug error, protocol re-written
- 1995 Randomised control trial Mag.sulp.
- 1996 Adoption by 97% units, all wrote own protocols
- 1990-2004 Poor recognition pre-eclampsia by GP MW Obs
- 2004 APEC supported production PRECOG guidelines
  - Information for patients
- 2004 Skills and drills introduced to labour wards CNST

Quality  Innovation  Productivity
How a HIEC might work

Animal Studies, case reports, clinical observation

Proposal to HIEC to adopt mag.sulph

Joint protocol for all Trusts

Treatment used: drug error

Drug company produces easily administered pack

Drug company funds new research on pre-eclampsia

APEC Funds & supports

Leaflets for patients

Guidelines for professionals

Rare treatment/rare condition so simulation training for existing staff CPD

Software co.

Regime incorporated into undergraduate medicine, nursing midwifery, postgraduate O&G, Anaes, EM, GP, Paeds, teaching

www.nesc.nhs.uk
### Possible Legal Structures

- Executive Agency of UK gov department
- Non-departmental public body (NDPB)
- Ltd Company
- Joint Venture (public/private company)
- Charity
- Company Ltd by guarantee
- Trust
- Trust Corporation
- Unincorporated Association
- Social Enterprise Model

### Suitability Criteria

- Legal structure / means of formation
- Accountability
- Funding
- Stewardship / regulation
- Ability to contract / take on risk / partner
- Status of staff / T&Cs (include pensions)
- Examples

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Quality  Innovation  Productivity
Some considerations

• What’s in it for me?
• What is missing from our current system?
• How will the HIEC differ from now?
• What happens if we do nothing?
This presentation is online at:
www.nesc.nhs.uk/about_nesc/hiecs.aspx

SHA Strategy is online at
www.southcentral.nhs.uk

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Quality      Innovation    Productivity

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